

Article

# Assessment of the Supply Chain under Uncertainty: The Case of Lithium

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**Abstract:** Modeling the global markets is complicated due to the existence of uncertainty in the information available. In addition, the lithium supply chain presents a complex network due to interconnections that it presents and the interdependencies among its elements. This complex supply chain has one large market, electric vehicles (EVs). EV production is increasing the global demand for lithium; in terms of the lithium supply chain, an EV requires lithium-ion batteries, and lithium-ion batteries require lithium carbonate and lithium hydroxide. Realistically, the mass balance in the global lithium supply chain involves more elements and more markets, and together with the assortment of databases in the literature, make the modeling through deterministic models difficult. Modeling the global supply chain under uncertainty could facilitate an assessment of the lithium supply chain between production and demand, and therefore could help to determine the distribution of materials for identifying the variables with the highest importance in an undersupply scenario. In the literature, deterministic models are commonly used to model the lithium supply chain but do not simultaneously consider the variation of data among databases for the lithium supply chain. This study performs stochastic modeling of the lithium supply chain by combining a material flow analysis with an uncertainty analysis and global sensitivity analysis. The combination of these methods evaluates an undersupply scenario. The stochastic model simulations allow a comparison between the known demand and the supply calculated under uncertainty, in order to identify the most important variables affecting lithium distribution. The dynamic simulations show that the most probable scenario is one where supply does not cover the increasing demand, and the stochastic modeling classifies the variables by their importance and sensibility. In conclusion, the most important variables in a scenario of EV undersupply are the lithium hydroxide produced from lithium carbonate, the lithium hydroxide produced from solid rock, and the production of traditional batteries. The global sensitivity analysis indicates that the critical variables which affect the uncertainty in EV production change with time.

**Keywords:** lithium; batteries; electric vehicles; supply chain; demand; uncertainty

## 1. Introduction

Lithium has become a strategic material since it plays an essential role in the development of a low-carbon economy [1]. The leading consumer of lithium is the battery industry, accounting for 65% of the global lithium market [2], making battery production a key process in the global lithium supply chain. Electric vehicles (EVs) cover the majority of the battery market, which has increased in recent years, growing from 25,000 tons of lithium carbonate equivalent (LCE), in 2015, to 205,000 tons of LCE, in 2025, according to the Deutsche Bank [3]. The Swiss Resource Capital reports projected growth from 25,760 tons of LCE, in 2015, to 202,920 tons of LCE, in 2025 [4]. The growth of EV participation in the battery market is apparent, but the magnitude of how much this participation has grown can vary depending on the databases used as a result of how their corresponding calculations have been completed. The use of exact data in the calculation of EV production makes the results vary depending on the database. This means that if the model starts with database A and database B, it will always obtain result C, with A and B representing the reports in the literature and C being EV production. The EV production calculation changes only by changing the database used, and this calculation uses a deterministic model [5]. Several investigations have utilized material flow analysis (MFA) as a mass balance method to represent the transformation of matter through the lithium supply chain [6–8], and the majority of these studies have incorporated deterministic models [6,8–11]. Modeling the lithium supply chain with deterministic models limits the estimation of EV production with determined databases. There are several sources of information on the lithium supply chain, and the data vary according to the selected report and the year of its publication [12]. Furthermore, choosing the best database to model the production of EVs starting from lithium reserves is not a trivial task.

A typical network used for representing the lithium supply chain has the following three stages: (i) The resource mining stage, where lithium is present in the form of brine and solid rock; (ii) the chemical production stage, where the lithium takes the form of lithium carbonate, lithium hydroxide, lithium chloride, and lithium concentrate; and (iii) the product manufacturing stage, where lithium takes the form of the lithium contained in batteries, ceramics, lubricants, polymers, air treatment, aluminum, continuous casting powder, etc. [3,7,8,13]. In the lithium supply chain, it is very challenging to determine the quantity of lithium present in each stage over the years because of the complexity of the network. The historical extraction of lithium from brine and solid rock has been reported in the literature [2,14,15]. Chile, Australia, Argentina, and China provide more than 92% of global lithium extracted from solid rock and brine [12,14]. These countries include large projects in their budgets, as well as the most significant reserves of lithium [3,16]. They also have a potential increase in the new projects that are expected to start shortly. For example, in Argentina, new plants, such as Olaroz, Orocobre, and Galaxy, will soon begin extracting lithium. Australia also has new projects, such as Pilbara, Altura, Mt. Marion, and Mt. Catlin. Chile and China are developing expansions in their actual plants [16]. The United States Geological Survey (USGS), Signumbox, British Broadcasting Corporation (BBC), the British Geological Survey, etc. [8,17] quantified the mass flows between the different stages of the lithium supply chain. The reported mass flows vary depending on the stage of the supply chain in the database under examination and the year of publication. Each database focuses on a specific part of the lithium supply chain. Some databases report only the quantity of the flow, but it is not possible to determine how they calculate the mass flow. This lack of transparency in the databases and the variability in the reported lithium supply stage contribute to the necessity of using several databases in one model. Using several databases in one model for calculating EV production requires a stochastic model. This kind of model uses an assortment of databases as its input, and therefore introduces uncertainty.

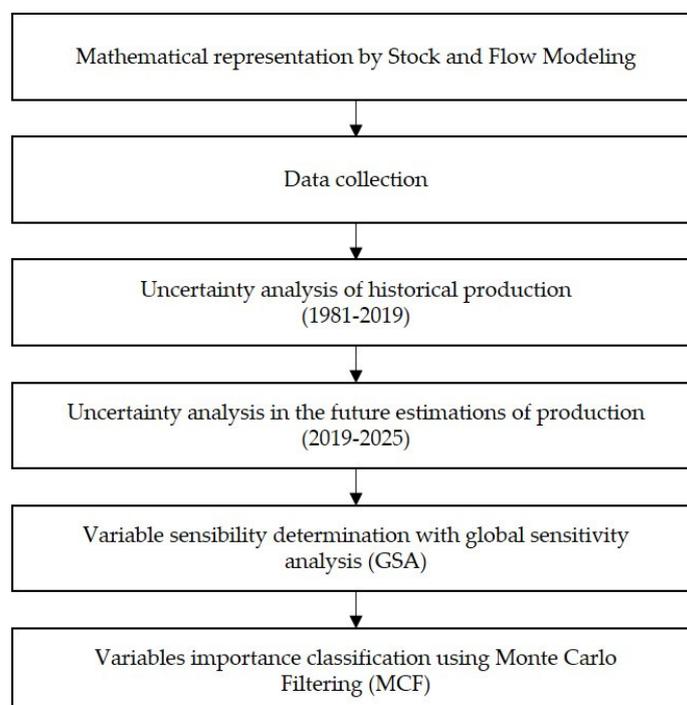
The uncertain production of EVs can be compared with a specific demand to determine the probability of an undersupply scenario. The fast-increasing demand for lithium-ion batteries used in electric vehicle fabrication will significantly increase demand in the battery market in the coming years [18–21]. Different scenarios of battery production could lead to an undersupply scenario [22,23]. A comparison between uncertain battery production with a specific demand supports the probability of an undersupply scenario [24].

We use several databases to model the material flow throughout the supply chain. Unlike a deterministic model where the model has fixed input, this research uses stochastic modeling by introducing uncertainty in the model input. The stochastic modeling of the global lithium supply chain identifies the variables that lead to a possible undersupply scenario. The model input uncertainty has two classifications, i.e., uncertainty over the country's lithium extraction and uncertainty of the mass flow between stages. This research decomposes the mass flow between the three stages in several paths. The distribution variables determine the percentage of mass that flows from the beginning to the end of each path, and each path has a distribution variable. The percentage variation in the distribution variables introduces mass flow uncertainty to the model. The limits of percentage variation depend strongly on the databases included in the model.

Given the variations in the information among databases, the objective of the present study is the use of stochastic modeling to represent the global lithium supply chain uncertainty in EV production by using a combination of three main methods, material flow analysis, uncertainty analysis, and global sensitivity analysis. Then, a comparison between the uncertain production and a specific demand determines the probability of occurrence of an EV undersupply scenario.

## 2. Methodology

Our methodology has the following six parts: a mathematical representation of the supply chain using stock and flow modeling, data collection, uncertainty analysis of historical production, uncertainty analysis for future estimations of production, a sensitivity analysis using the global sensitivity analysis (GSA) technique, and a classification of the variables using Monte Carlo filtering (MCF). First, we needed a mathematical representation of the supply chain that considered uncertainty in the distribution variables. Then, the uncertainty in the supply chain was determined, considering the uncertainty of the future production of the countries added to the uncertainty of the distribution variables. A sensitivity analysis selects the most sensitive variables involved in a supply chain. This analysis was applied to future matter distribution simulations. Finally, the most important variables within the supply chain under a possible undersupply scenario were selected using Monte Carlo filtering. Figure 1 provides a detailed graphical representation of the methodology.



**Figure 1.** The methodology representing the six steps for the supply chain assessment.

## 2.1. Mathematical Representation by Stock and Flow Modeling

### 2.1.1. Conceptual Model

The first step in the methodology involved a representation of the supply chain. The lithium supply chain was constructed based on the material flow analyses in different studies [7,8,12]. The following three main parts of the supply chain were determined: mining and extraction, processing, and manufacturing.

We used MFA because it is used for quantifying the stocks, flows, inputs, and losses of a resource [25]. For lithium, some studies reported the material flow using different approaches. Ziemann et al. proposed an MFA of lithium, in 2012, and separated the stages of the lithium supply chain into production, manufacture, use, and recycling waste management [10]. In 2017, Hao et al. presented an MFA of lithium in China for 2015; the stages of the supply chain in this work were resource mining, chemical production, product manufacturing, product use, and waste management [6]. Sun et al. presented a trade-linked material flow analysis in 2017. The stages in the supply chain were similar to those in the previous study but included the material distribution between different countries using 2016 databases [7]. In 2018, Sun et al. presented the global material flow between 1994 and 2015. The supply chain stages remained the same as those in the Sun et al. studies. This study used three databases to represent the material flow, providing results for 1995, 2005, and 2015. In this past study, the lithium in the supply chain was shown to increase from 1995 to 2015 [8]. In the present study, we applied the MFA representation of Sun et al. to define the supply chain network of lithium. The stages considered were resource mining, chemical production, and product manufacturing. This modeling did not include the product use and waste management stages. We only considered values up to the product manufacturing stage because our interest focused on the possible undersupply of batteries. Some elements included in the three selected stages were minerals, basic chemicals, and products. The definitions of these elements can be found in Sun et al. [6,8,26].

### 2.1.2. Mathematical Model

A simulation material and substance flow analysis uses stock and flow modeling. Müller reviewed the application of this technique to MFA, noting that MFA was a method frequently used to assess the past, present, and future stocks and flows of metals [27]. In the present work, we conducted a dynamic simulation of the supply chain to analyze the past and future of lithium, focusing on electric vehicle production. Stock and flow modeling is the most suitable technique to simulate the lithium supply chain. Glöse stated that fewer static than dynamic simulations had been conducted [28]. One contribution of the present work is the use of a dynamic simulation combined with an uncertainty and sensitivity analysis. Suomalainen [29] used stock and flow modeling to determine dynamic modeling resource use and classified the different modeling techniques. Here, we used dynamic MFA modeling to show the evolution of the flows in the coming decades. This dynamic MFA is a mathematical representation of the lithium supply chain.

Dynamic MFA mathematically simulates the dynamic behavior of the lithium processing stages. The stock equation is given as follows [27,30]:

$$Stock_t = \int_{t_0}^t (inflow_t - outflow_t) dt + Stock_{t_0} \quad (1)$$

where  $t_0$  is the initial year,  $t$  is the final year considered, and  $Stock_t$  is the mass accumulated in the system at time  $t$  during that period due to the influx  $inflow_t$  and loss  $outflow_t$ . This model calculates the material flow from one stage to the next. Based on this calculation, the stock depends on time and also on the stage of simulation. Equation (2) represents the stock considering both time and stage as follows:

$$Stock_{t,i} = \int_{t_0}^t (inflow_{t,i} - outflow_{t,i}) dt + Stock_{t_0,i} \quad (2)$$

where  $i$  represents the stage of the supply chain. The material flow starts with the production of lithium from the countries. Then, it passes through the supply chain to finally end in the production

of electric vehicles. The inflow and outflow are stage and time dependent. The stage inflow corresponds to the output of the previous stage. The outflow of a stage is dependent on the stock of the stage and the variable of distribution. Equation (3) is a mathematical representation of the inflow at each stage as follows:

$$\text{inflow}_{t,i} = \text{outflow}_{t,i-1} = \int_{t_0}^t (\text{Stock}_{t,i-1}) dt \times VD_{i-1} \quad (3)$$

where  $VD_i$  represents the variable of distribution. This variable depends only on the stage, not on time. The distribution variable represents the flow distribution between stages. Each stage has various elements, including the distribution of material between the elements of  $\text{Stock}_{t,i-1}$  and the elements of  $\text{Stock}_{t,i}$ . The distribution variables are expressed in terms of percentage, defining how much material flows through its respective path.

## 2.2. Data Collection

Reports from the historical production of lithium from 1981 to 2019 comprised the data collected. Then, data on the possible increases in production were used to estimate the production from 2019 to 2025. These data were introduced to the mathematical model to perform simulations. Both periods have uncertainty in their distribution variables. The period from 2019 to 2025 entails an increase in production from the leading countries of the lithium market, i.e., Chile, Argentina, China, and Australia. These four countries have provided more than 92% of global lithium production [12,15].

One of the most commonly used databases in terms of lithium extraction is the United States Geological Survey (USGS), which annually reports the reserves of lithium and lithium extraction by country. The USGS has two kinds of reports, the Mineral Yearbook and the Mineral Commodity Summaries. The Mineral Yearbook provides detailed information about lithium production, specifying the production of the compounds in each country. The information given by these reports is available only up to 2016. The Mineral Commodity Summary reports are available up to 2020, but they only provide the total amount of extraction per country. The present research considers Mineral Commodity Summary reports up to 2020 [2]. The historical national lithium production was mainly obtained from USGS reports and complemented with other studies, such as the Macquarie report [2,31]. Different databases, such as Canaccord, Center of Energy Economics, USGS, and Macquarie, among others, broke down the elements at different stages [2,16,31,32]. These databases are comprehensive mainly from 2012 to 2016 because the present study considers open-source databases. More updated databases are challenging to obtain, principally because of their high price. The current stochastic modeling considers including several databases in the model, which means that including updated databases to the model could increase the uncertainty in the input of the model. Including updated databases could change the results if they are considerably different from the data used from 2012 to 2016. Due to the uncertainty in these lithium supply chain databases, future product estimations introduce the uncertainty of national production in possible new projects. The Canaccord and signumBox reports present possible future projects in different countries [16]. The last step of the methodology compares the specific demand with estimations of the supply uncertainty. Several studies have presented estimations of demand in the lithium supply chain, but these data were not open source. Here, we considered the Macquarie report data, which were used for comparisons with the estimations in our mathematical model [31].

The main contribution of this work is related to the use of uncertainty in the variables. Stochastic modeling, unlike deterministic modeling, is not dependant on one database. Therefore, new databases can be included in the model making the results change according to the uncertainty that these databases add to the model. Helton and Overkamp divided uncertainty into the following two subtypes: aleatory uncertainty which arises because the system under study can potentially behave in many different ways, and epistemic uncertainty which arises from a lack of knowledge about quantities that are fixed but poorly known [33]. The present work considered epistemic uncertainty due to our lack of knowledge of the variables involved in the mathematical model. One problem was the insufficient amount of data to determine the probability distribution of the variables. The characterization of epistemic uncertainty in a uniform distribution uses the principle of insufficient

reasons in the absence of information to distinguish the credibility of alternatives [24,33,34]. To be precise, we considered all distribution variables with a continuously uniform distribution function and maximum and minimum values, where  $VD_i \sim U(a, b)$  means that the distribution variables have a maximum value "a" and a minimum value "b", as well as equal probability. For the distribution variables, the range of uncertainty was determined from the different reports in the literature.

### 2.3. Uncertainty Analysis of Historical Production

The mathematical model uses uncertainty analysis to study the uncertainty in the output variables as a result of uncertainty in the input variables. According to the related literature, several theories are available to perform this analysis, for example, the fuzzy theory and probability theory. The latter's process usually involves four steps [24]. First, the distribution functions are used to characterize the uncertainty of the input variables. Second, a sample is generated from the distribution functions, commonly using the Monte Carlo method. Third, the output variable of the model is evaluated for each element of the sample. Fourth, the results are analyzed using statistical analysis. Note that uncertainty is typically divided into stochastic and epistemic uncertainty [35,36]. The first is related to the inherent and unpredictable variation of a given system, usually due to the random nature of the input variables. The second emerges from the deficit of knowledge due to the quantities that possess fixed but poorly known values [33]. In the absence of information, it is important to distinguish the credibility of the alternatives; a uniform distribution should characterize epistemic uncertainty [24,33].

The following different methodologies exist for uncertainty assessments, each using a different approach: data uncertainty engine (DUE), error propagation equations, expert elicitation, extended peer review, inverse modeling, Monte Carlo analysis, multiple model simulation, Numerical Unit Spread Pedigree and Assessment (NUSAP), quality assurance, scenario analysis, sensitivity analysis, stakeholder involvement, and an uncertainty matrix [37]. Two different perspectives have been used to analyze uncertainty, i.e., uncertainty in the model parameters, which is studied through sensitivity analysis, and uncertainty in the reference data, which is analyzed via uncertainty analysis. Both tools are described by Suomalainen [29]. We focused on lithium batteries for electric vehicle production as an output variable because this application of lithium has the most significant share in the lithium supply chain in the future [31,38–40]. The assessment of electric vehicle production corresponds to the uncertainty analysis. This article explores the propagation of the uncertainties from the input data to the response variable. Morgan and Henrion proposed that the error propagation method should be used only when variables have a normal distribution and the uncertainties are low. When these conditions are not satisfied, the Monte Carlo method is often used [41]. According to the principle of insufficient reason (also called the principle of indifference), a uniform distribution characterizes epistemic uncertainty in the absence of information to distinguish the credibility of the alternatives [33]. According to the literature on the lithium supply chain, variables present epistemic uncertainty due to the absence of sufficient information throughout the whole supply chain. The assessment of the parameters involved in electric vehicle production corresponds to the sensitivity analysis. In this case, the influence of individual parameters on electric vehicle production is studied by creating sensitivity indices [42,43].

For historical production, uncertainty only exists in the distribution variables. The objective of the uncertainty analysis in this period is to determine the uncertainty level in the supply chain, considering uncertainty in the input of the model. To obtain representative results, the mathematical model performs 1000 simulations.

### 2.4. Uncertainty Analysis in the Future Estimations of Production

To estimate future production, we considered the uncertainty of the distribution variables, as well as the country's production uncertainty, which increases the uncertainty in the lithium supply chain. The objective was to observe how much the uncertainty increases. In Section 2.3, we stated that the output variable being analyzed involves the production of electric vehicles. The combination of

uncertainty in the distribution variables and the country's production uncertainty increases uncertainty in the production of electric vehicles.

### 2.5. Variable Sensitivity Determination with Global Sensitivity Analysis (GSA)

Sensitivity analysis involves identifying the contribution of the uncertainties of the input variables with the uncertainties of the output variables in the mathematical model. The present sensitivity analysis includes both local and global approaches. Each variable is measured, one at a time, which shows the disadvantage of depending on the choice of the evaluation point. Second, we take all input variables and examine the uncertainty range all at once. Global sensitivity analysis (GSA) involves six steps [44]. First, select the output variable of the model. Second, select the input variables of the model. Third, assign the distribution function to the input variables. Fourth, generate samples from the distribution functions. Fifth, evaluate the model using the samples. Sixth, perform the GSA and determine the effect of the uncertainty of input variables on the output variables of the studied model.

According to related theories, many methods are available to perform GSA. Among these methods, we focus on those based on the method of Sobol due to their versatility [45]. Similarly, Saltelli et al. [45] compared several approaches based on Sobol's method under distinct scenarios. The authors reported that the Sobol–Jansen method was the most robust. Similar results were found using performance profiles to benchmark GSA methods [46]. The Sobol–Jansen method involves calculating the first-order sensitivity index ( $S_j$ ) and the total sensitivity index ( $S_j^T$ ) for input variables  $X_j$  of the mathematical model. The first is used when the aim is to determine which of the input variables is most influential in the output variable of the mathematical model. The total sensitivity index is used when the aim is to determine both the direct and indirect contributions of the input variables in the output variable of model. Note that if  $S_j^T \approx 0$ , then the input variable  $X_j$  is not influential in the model output, and, consequently, this variable can take any given value, which reduces the dimensions of the model.

### 2.6. Variable Importance Classification Using Monte Carlo Filtering (MCF)

The Monte Carlo filtering (MCF) method aims to identify which input variables are most important in driving the mathematical model to perform desired and unwanted behaviors. The MCF method involves dividing the realization space into two subsets. The first set ( $B$ ) brings together the values of the input variables that provide the desired results of the model output. The second set ( $\bar{B}$ ) brings together the values of the input variables that provide the unwanted results of the model output. In general, the subsets defined earlier come from the different unknown probability density functions  $f_B(X_i/B)$  and  $f_{\bar{B}}(X_i/\bar{B})$ , where  $X_i$  is an input variable of the model. To identify the input variables that influence the model to output to  $B$  or  $\bar{B}$ , the density functions  $f_B(X_i/B)$  and  $f_{\bar{B}}(X_i/\bar{B})$  are compared. In this work, density functions were compared using Kolmogorov–Smirnov statistical hypothesis testing. This test employs  $p$ -values to determine if the input variable is important. Here, the  $p$ -value  $P(D_i|H_0)$ , where  $P(D_i|H_0)$  is the probability of  $D_i$  given the null hypothesis  $H_0$  ( $f_B(X_i/B) = f_{\bar{B}}(X_i/\bar{B})$ ),  $D_i = \sup \|F_B(X_i/B) - F_{\bar{B}}(X_i/\bar{B})\|$ , and  $F$  is the cumulative probability function. The criterion of decision used was the following: if  $p < 0.01$ , then the input variable is crucial; if  $0.01 \leq p\text{-values} \leq 0.1$ , then the input variable is important; if  $p\text{-values} \geq 0.1$ , then the input variable is insignificant. According to Saltelli et al. [47], MCF cannot be performed if the number of input variables is  $>20$ . Our practice has shown that the fraction of set  $B$  is barely larger than 5% of the total simulations when the model is large; in other words, a large model implies a lack of statistical power.

## 3. Results

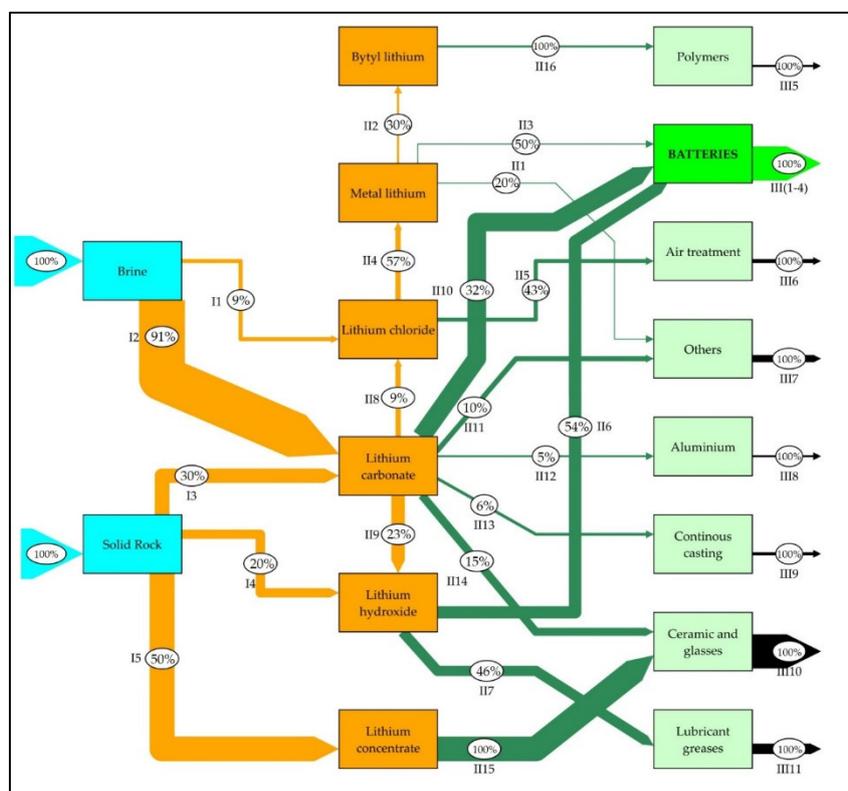
The results are divided into the following six parts: (1) the mathematical representation of the supply chain as an MFA; (2) the range of uncertainty based on data collection; (3) the uncertainty of the supply chain due to the distribution variables; (4) in addition to the uncertainty considering the

distribution variables, we also provide the uncertainty considering national production; (5) the sensitivity indices are presented for future estimations of production. (6) and finally, the classification of the Monte Carlo filtering, which compares the simulations of future production with an estimation of demand, is used to present the most important variables in a scenario of undersupply. The results correspond to each part of the methodology.

### 3.1. Mathematical Representation with Stock and Flow Modeling

A stock and flow model of lithium flows was constructed. This model consists of three major segments, as shown in Figure 2. In the first stage (resource mining), we considered the production in Chile, Argentina, Australia, China, Canada, Brazil, Portugal, Zimbabwe, Namibia, Russia, and the United States. In the second stage, we studied chemical production corresponding to the processes for making butyl lithium, lithium metal, lithium chloride, lithium carbonate, lithium hydroxide, and lithium concentrate. Finally, the third stage involved products containing lithium, such as polymers, batteries, air treatment equipment, aluminum alloys, metal casting powders, ceramics and glasses, lubricant greases, and others. The connections among these stages reflect the paths in the supply chain. Figure 2 shows the 32 paths, or flows, represented as arrows.

The distribution variables determine the mass flow on each path. The sum of all the variables that come from the same element is 100%, i.e., the distribution variables from Brine are I1 and I2 (91% and 9%, respectively). Figure 2 represents the paths with the distribution variables using just one database, which is the Center of Energy Economics in 2015 [32]. Note that every variable in the system model was calculated at each time step. For example, in this simulation, we considered a time step of one year, as the input data were based on yearly reports. The stages in Figure 2 represent resource mining in blue, chemical production in yellow, and product manufacturing in green. In the present work, we analyzed the distribution of matter from the batteries to their applications. Figure 2 also shows the distribution variables at different stages, with resource mining as  $I_n$ , chemical production as  $II_n$ , and product manufacturing as  $III_n$ . Notably, the inflow of the first stage of the supply chain corresponds to the lithium production of the countries.

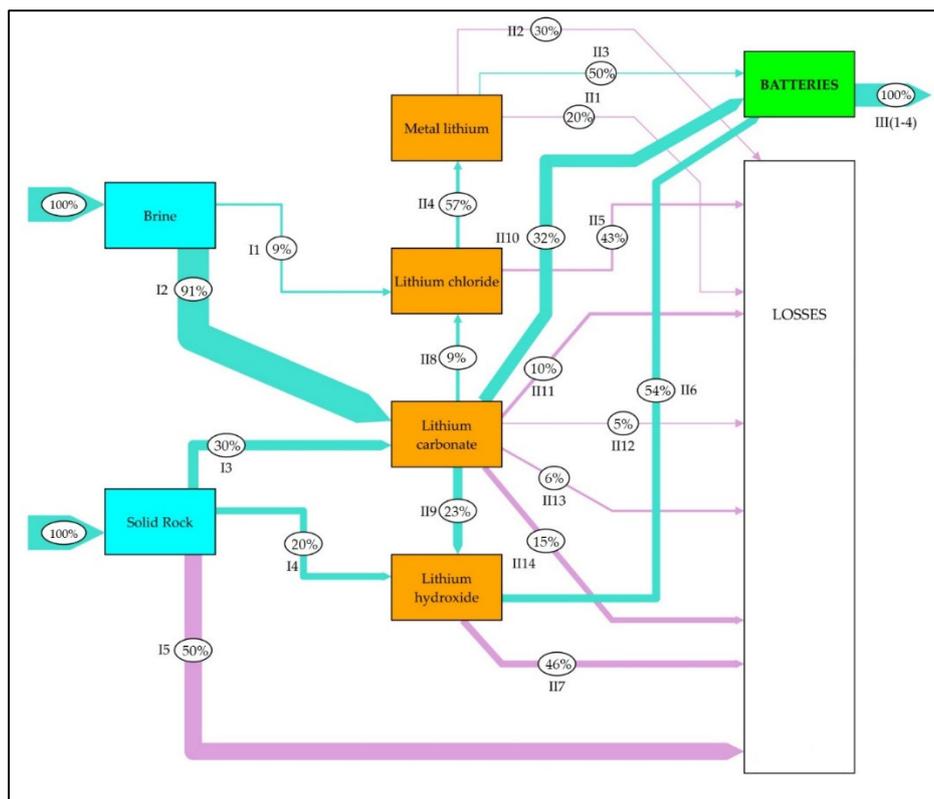


**Figure 2.** Material flow analysis of lithium: Resource mining is in blue, chemical production is in orange, and product manufacturing is in green. Arrows represent the paths between the supply chain

stages. The ovals indicate the value of the distribution variable (%) for each path; data from Center of Energy Economics [32].

### 3.2. Data Collection

In our model, we only considered the distribution variables involved in lithium-ion battery application. This reduced the paths to five paths in the resource mining stage, 14 paths in the chemical production stage, and four paths in the product manufacturing stage, as shown in Figure 3. Pink arrows in the figure represent the paths that are subtracted from the stocks used in the battery industry; these paths are considered to be a loss since they cannot be used to produce lithium-ion batteries.



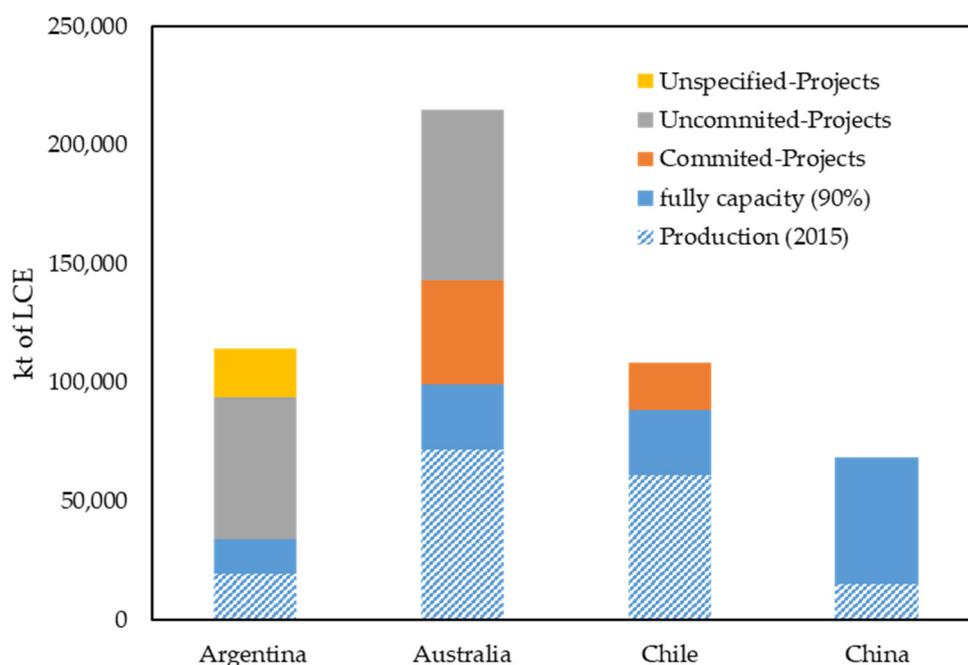
**Figure 3.** Material flow analysis of lithium-ion batteries, resource mining in blue, chemical production in orange, and product manufacturing in green. Blue arrows are the paths involved in lithium-ion battery applications. The purple paths represent losses. The ovals show the percentage of each variable (%) [32].

The upcoming sections explain the uncertainty at each stage of the supply chain. The uncertainty in future national production is due to two factors: The capacity of the production of each country is not 100%, and new projects could possibly emerge. Table 1 shows the production capacity of each country, in 2015, as reported by Canaccord. We assumed that the capacity of the companies would reach 90% capacity by 2025. Four countries represent 92% production in the resource mining stage [12].

**Table 1.** Capacity utilization rate of countries that represent 92% of the global production at the resource mining stage [12,16].

Country	2015 Production Capacity
Argentina	51%
Australia	65%
Chile	62%
China	20%

In terms of new projects, Figure 4 shows how the production of each country can increase. The Canaccord report considers the following three types of future projects: committed-projects in the short term, uncommitted projects in the medium term, and unspecified projects for long-term production. The report mentions 19.062 kt of lithium carbonate equivalent (LCE) produced in Argentina, 77.368 kt of LCE produced in Australia, 55.639 kt of LCE produced in Chile, and 10.700 kt of LCE produced in China in 2015. This creates uncertainty in the future production of lithium [16,26,31]. Considering the full capacity and new projects, Argentina, Australia, Chile, and China have limits based on the uncertainty of their production (113.920, 225.181, 108.502, and 68.142 kt of LCE, respectively) by 2025.



**Figure 4.** Unspecified project, uncommitted projects, committed projects, and the assumed full capacity of 90% for the main countries expressed as the lithium carbonate equivalent [16].

In the first stage of the supply chain, five paths are considered (Figure 3). These paths include the amounts of lithium carbonate, lithium hydroxide, and lithium concentrate from the brine and solid rock reserves. The distribution variable uncertainty of these paths depends on time and the source of data. A report from the Deutsche Bank, in 2015, showed that the percentage of lithium carbonate makes up 50% of global lithium chemicals and that lithium hydroxide composes 20% of global lithium chemicals [3,32]. A report from Macquarie University, in 2016, broke down the lithium chemicals into 49% for lithium carbonate, 44% for lithium concentrate, 4% lithium chloride, and 2% to lithium hydroxide. [31]. The uncertainty of the distribution variables is shown in Table 2, where the uniform distribution values of minimum and maximum are presented as “a” and “b”, respectively.

**Table 2.** Maximum and minimum values for the uniform distribution in the first stage of the supply chain. The paths extend from resource mining to chemical production.

Parameters of the Uniform Distribution				
Supply Chain Stage	Distribution Variable	Path	Min a	Max b
Stage I	DV-I1	Brine to LiCl	4%	10%
	DV-I2	Brine to Li <sub>2</sub> CO <sub>3</sub>	53%	91%
	DV-I3	Solid rock to Li <sub>2</sub> CO <sub>3</sub>	27%	47%
	DV-I4	Solid rock to LiOH	4%	45%
	DV-I5	Solid rock to Lithium concentrate	33%	90%

There are 14 paths in the second stage of the lithium supply chain (Figure 3). These paths have distribution variables featuring uncertainty and were calculated like those in the previous stage. In this case, the variables represent the percentage of material flow between chemical production and product manufacturing. All the possible applications of lithium are presented in the product manufacture stage. The objective of the present work was to analyze battery production. This process is represented in Figure 3. There are different reports on the percentage of batteries in the global market. Grosjean, for example, reported 25% of the battery share [48]. The Karlsruher Institut für Technologie cited a report from Roskill in 2009 that reported 20% of the global market share for batteries [49]. The Deutsche Bank differentiates the lithium market into battery and non-battery applications, reporting that the share of batteries is 40% [3]. The USGS reported that the share of batteries is 35% [50]. The Macquarie research reported that the share of batteries is 22% [31]. The share of batteries is also the core of the present study. The rest of the applications of lithium were also considered because the material that is not used in batteries is used for other applications. Gruber reported a 19%, 20%, and 25% share for 2006, 2007, and 2008, respectively [17]. Table 3 lists the values of the distribution variables in the second stage of the supply chain.

**Table 3.** Maximum and minimum values for the uniform distribution in the second stage of the supply chain. The paths extend from chemical production to manufacturing.

Parameters of Uniform Distribution				
Supply Chain Stage	Distribution Variable	Path	Min <i>a</i>	Max <i>b</i>
Stage II	DV-II1	Metallic lithium to others	22%	25%
	DV-II2	Metallic lithium to butyllithium	56%	70%
	DV-II3	Metallic lithium to batteries	22%	50%
	DV-II4	LiCl to lithium metallic	30%	64%
	DV-II5	LiCl to air treatment	36%	36%
	DV-II6	LiOH to batteries	29%	59%
	DV-II7	LiOH to lubricants	24%	50%
	DV-II8	Li <sub>2</sub> CO <sub>3</sub> to LiCl	7%	10%
	DV-II9	Li <sub>2</sub> CO <sub>3</sub> to LiOH	15%	30%
	DV-II10	Li <sub>2</sub> CO <sub>3</sub> to batteries	21%	44%
	DV-II11	Li <sub>2</sub> CO <sub>3</sub> to others	9%	11%
	DV-II12	Li <sub>2</sub> CO <sub>3</sub> to aluminum	1%	9%
	DV-II13	Li <sub>2</sub> CO <sub>3</sub> to continuous casting molds	5%	8%
	DV-II14	Li <sub>2</sub> CO <sub>3</sub> to ceramics	11%	19%

The distribution of the batteries in the third stage of the lithium supply chain is shown in Figure 3. At this stage, among the four distribution variables, the most important is the distribution variable that determines the lithium required to produce electric vehicles. Deutsche Bank's report mentioned that the battery share distributed to electric vehicles is 34% [3]. The Karlsruher Institut für Technologie developed an estimation where electric vehicles were dominant or pluralistic. Both scenarios suggest that electric vehicles will grow but also that the percentages of the distribution variables will change; the study proposed 23% distribution to electric vehicles [49]. Macquarie's research reported that the percentage of electric vehicles (EVs) in 2015 was 33% [31]. Canaccord reported that the percentage of batteries allocated to EVs in 2015 was 10% [16].

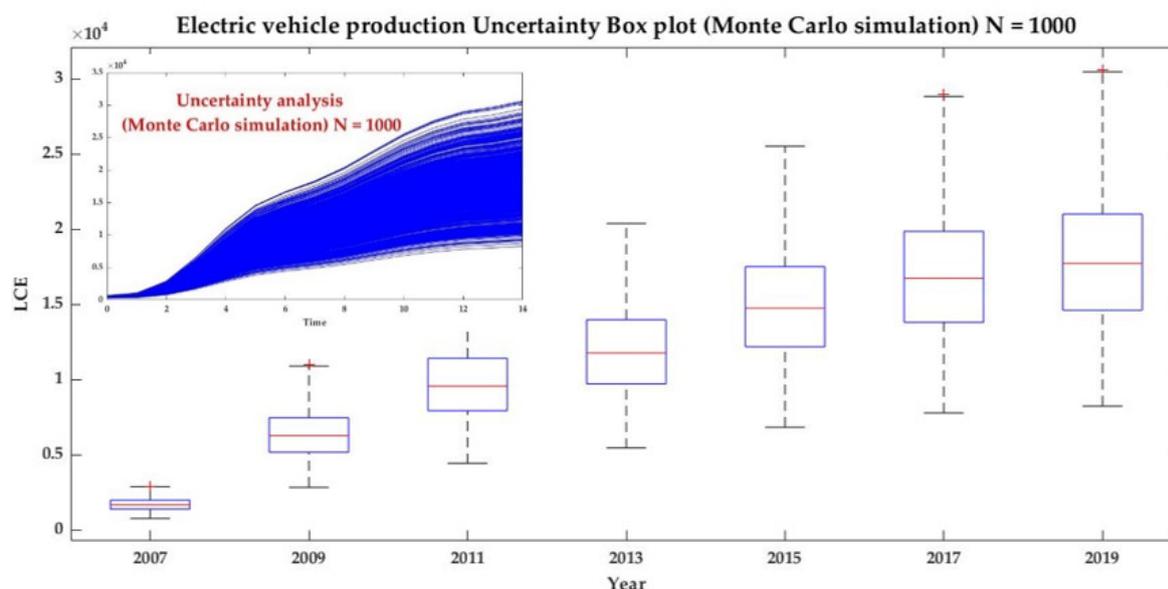
Since distribution variables have uncertainty, this model considers a normalization of the distribution variable values to guarantee 100% distribution mass by path. The uncertainty obtained in Tables 2, 3, and 4 corresponds to the open-source databases studied. The minimum-maximum range in the tables can vary when including more detailed or updated databases. However, stochastic modeling has the capacity for including several databases, and therefore the model is able to calculate the uncertain mass flow of lithium through the supply chain when adding a new minimum-maximum range.

**Table 4.** Maximum and minimum values for the uniform distribution in the third stage of the supply chain. The paths represent the distribution of batteries.

Parameters of Uniform Distribution				
Supply Chain Stage	Distribution Variable	Path	Min <i>a</i>	Max <i>b</i>
Stage III	DV-III1	Batteries to electric vehicles	17%	45%
	DV-III2	Batteries to energy storage systems (ESS)	1%	5%
	DV-III3	Batteries to traditional batteries	30%	62%
	DV-III4	Batteries to two wheeler electric vehicles	4%	10%

### 3.3. Uncertainty Analysis of Historical Production

Historical production shows that uncertainty exists in the lithium supply chain due to the uncertainty of the distribution variables. The variation estimated in EV production (output variable) ranges from 15,195 to 84,058 tons of LCE. This means that the database considered has large uncertainty in the amount of lithium carbonate equivalent used to produce electric vehicles. One thousand simulations were performed to determine the uncertainty in the electric vehicle production from 2005 to 2019. Figure 5 shows the uncertainty analysis using Monte Carlo simulations. Here, the production of electric vehicles presents a normal distribution within all the years of the simulation. We noted a trend toward a lower value. This probability in Figure 5 is demonstrated by a boxplot of electric vehicle production every two years. Outliers are provided in all the graphics at the top. These values represent the low probability values for the production of electric vehicles.



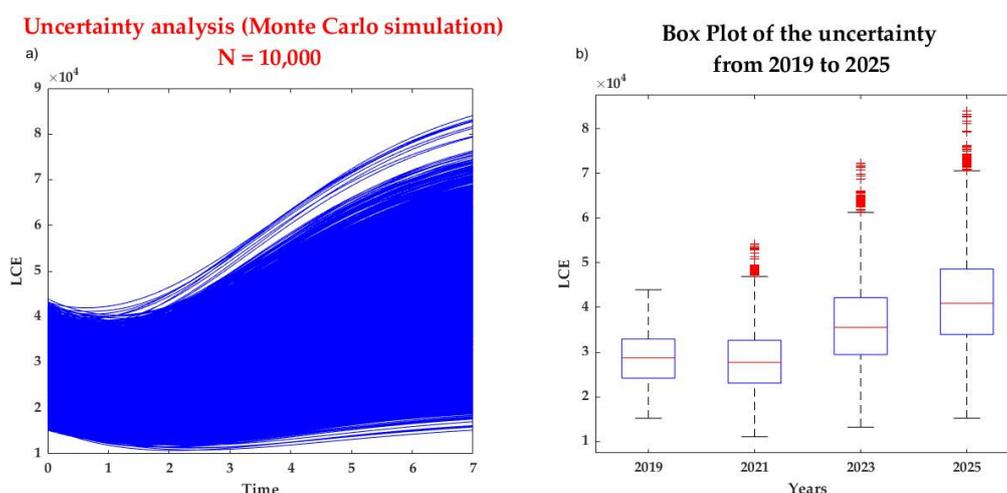
**Figure 5.** Uncertainty analysis of electric vehicle production from 2005 to 2019 and the probability of electric vehicle production for 2007, 2009, 2011, 2013, 2015, 2017, and 2019 expressed in terms of the lithium carbonate equivalent (LCE).

The result of the uncertainty analysis for the historical production of EV shows that uncertainty exists in the lithium supply chain when considering the uncertainty of the distribution variables within it. The objective of this analysis was to demonstrate the existence of uncertainty in the lithium supply chain but not to compare the amount of EVs produced until 2019. This comparison is conducted in the last part of the methodology along with the estimation of future production.

### 3.4. Uncertainty Analysis for the Future Estimations of Production

We added the uncertainty of national production to the uncertainty analysis of the future production of EVs. The uncertainty analysis in the future instance shows that the future uncertainty is greater than that in historical instances. We performed 10,000 simulations to obtain representative

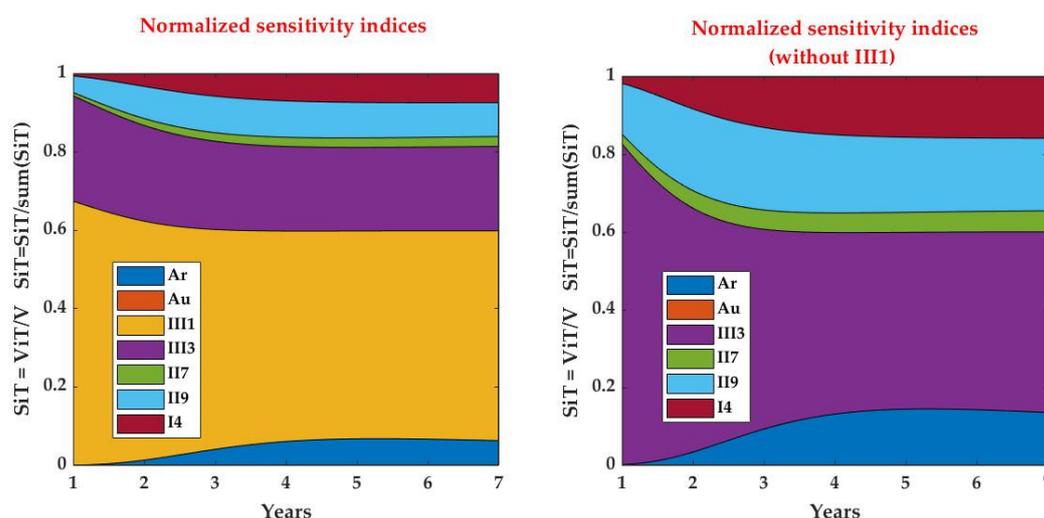
results. Figure 6 shows the uncertainty of electric vehicle production in the future. Similar to historical production, the boxplot shows outliers at the top of the graphics, which indicates that this is a less probable scenario.



**Figure 6.** (a) Uncertainty analysis of electric vehicle production from 2019 to 2025; (b) The probability of electric vehicle production for 2019, 2021, 2023, and 2025 expressed in terms of the lithium carbonate equivalent (LCE).

### 3.5. Determination of the Most Sensitive Variables with GSA

Global sensitivity analysis obtains sensitivity indices from the simulation of future production. The sensitivity analysis shows that the sensitivity indices will change over time due to the dynamic nature of the simulation. The variables that represent 98% of the total uncertainty in the first year are not the same as those in the last year. Figure 7 shows the sensitivity indices and how they vary according to time.



**Figure 7.** Normalized sensitivity indices during the period from 2019 to 2025 with the distribution of EV production (III1) and without III1.

To visualize this change, a comparison of the sensitivity indices in 2019, 2022, and 2025 is shown in Figure 8. Notably, III1 has a strong influence from the beginning of the simulations. Over time, its importance decreases until 2025.

From the results of the sensitivity analysis, seven variables were selected. These variables represent 98% of the uncertainty in the future production of electric vehicles. Table 5 lists the variables

selected from the analysis. Two national productions were considered along with five distribution variables. Australia and Argentina were relevant because they have the most projects proposed in the future. III1 is expected to be important because it is the variable that determines the number of EVs produced in the battery market. The distribution from batteries to traditional batteries is important because, in the future, a lower percentage of traditional batteries and a higher percentage of electric vehicles should be produced (III3). The importance of lithium hydroxide for electric vehicles is represented by variables which include the distribution from lithium hydroxide to lubricants (II7), the distribution of material from lithium carbonate to lithium hydroxide (II9), and the distribution from pegmatite to lithium hydroxide (I4). These results are contrasted with the Monte Carlo filtering.

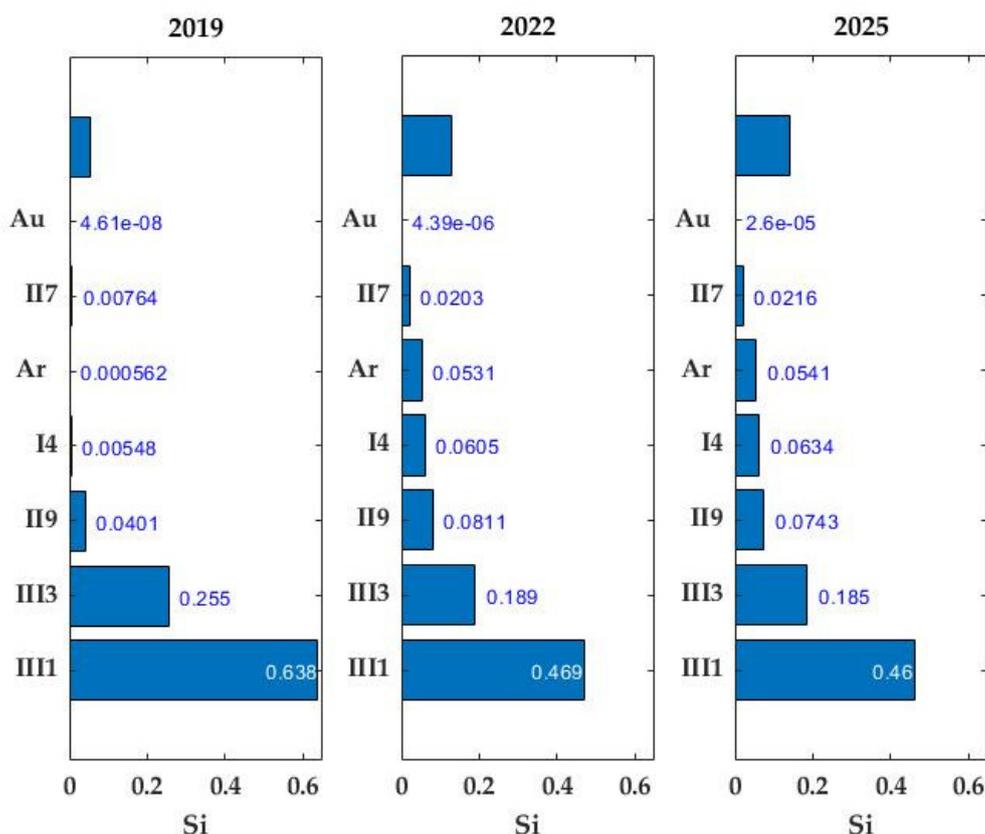


Figure 8. Sensitivity indices change over time in 2019, 2022, and 2025.

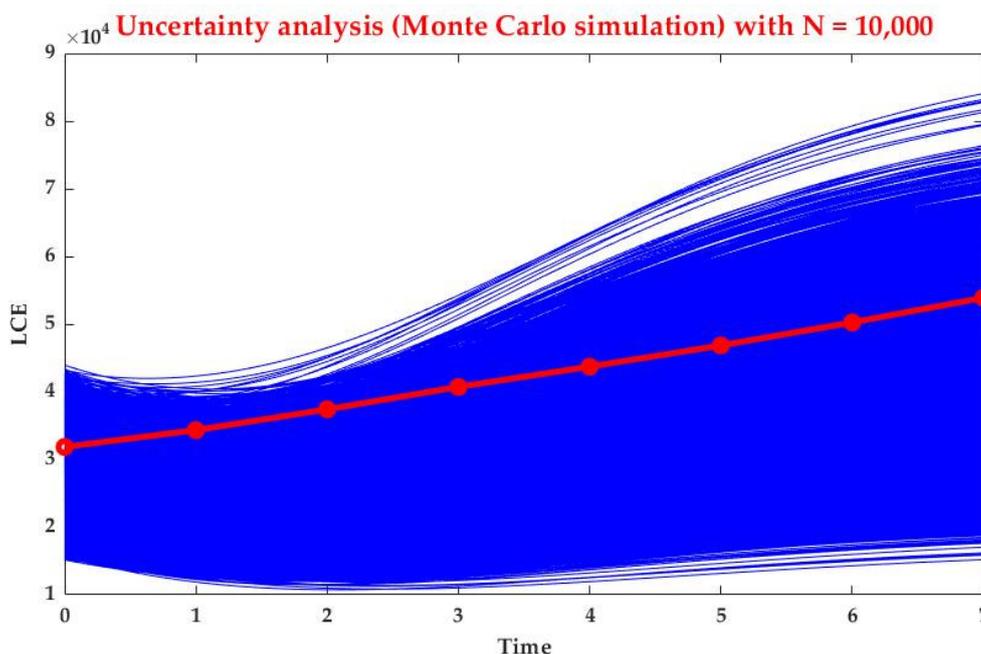
Table 5. Selected variables with the greatest relevance to the future production of electric vehicles.

Variables with Uncertainty	Description
III1	Distribution from batteries to electric vehicles
Au	The Australian production of lithium
III3	Distribution from batteries to traditional batteries
II9	Distribution from lithium carbonate to lithium hydroxide
II7	Distribution from lithium hydroxide to lubricants
Ar	Argentinian production of lithium
I4	Distribution from pegmatite to lithium hydroxide

### 3.6. Selection of the Most Important Variables Using MCF

The objective of this research was to determine the importance of the variables that could yield an undersupply in the production of electric vehicles. A case study was considered, where a report of demand from Macquarie University was compared with the estimated production [31]. Note that little information exists in the literature about the dynamic demand of electric vehicles, which is why the Macquarie report was used to identify which of the variables are important for an undersupply

scenario. Figure 9 shows the comparison of the results from the simulation versus those of the demand described by Macquarie.



**Figure 9.** Electric vehicle production uncertainty vs. the reported demand from Macquarie [31] from 2019 to 2025.

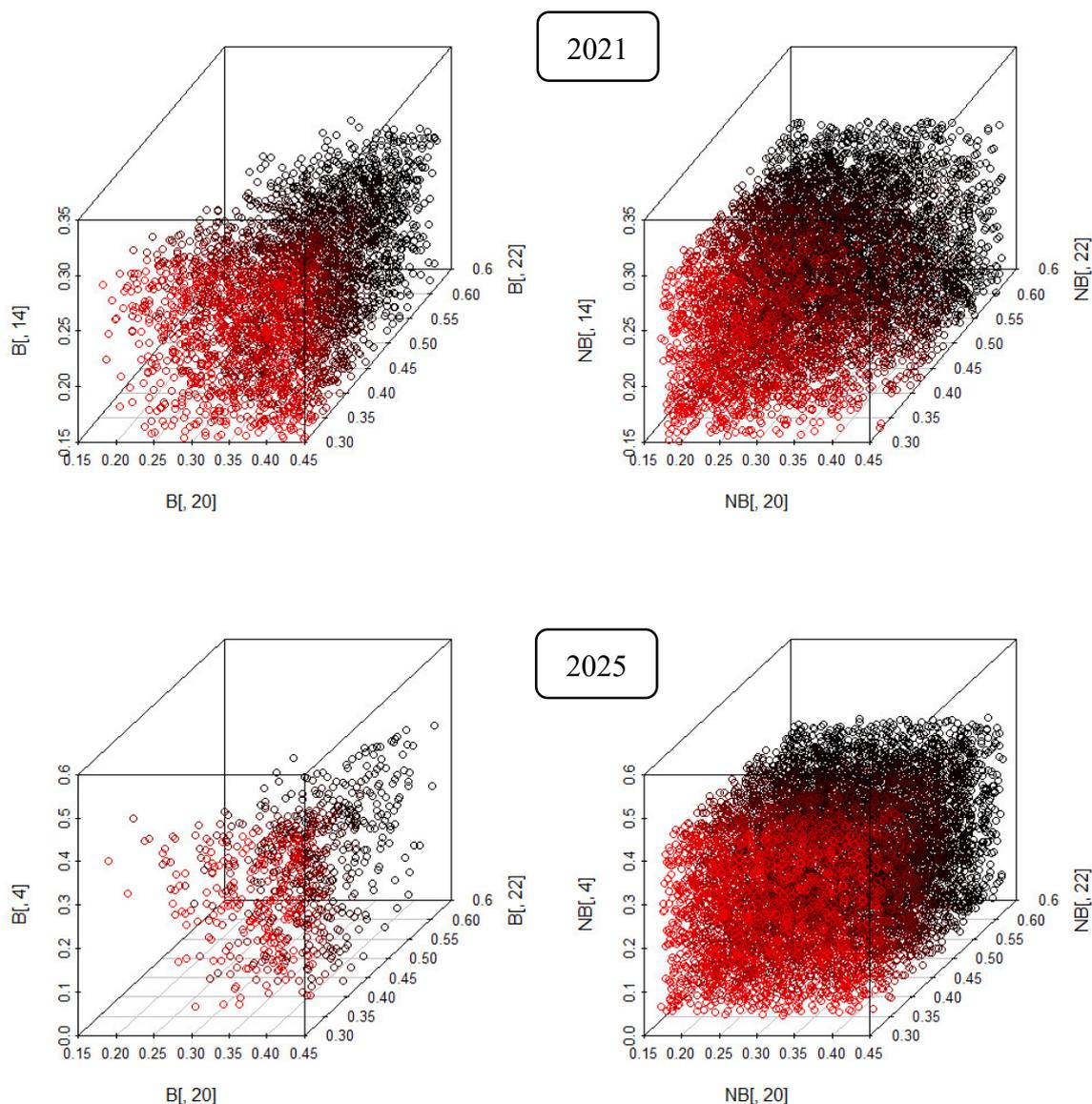
The Monte Carlo filtering technique (MCF) identifies which of the variables are critical for the possible undersupply. The results obtained from both the sensitivity analysis and Monte Carlo filtering agree with each other. The MCF technique classified the variables according to their effect in a likely undersupply scenario. As with the sensitivity analysis, the analysis showed that the results changed over time. For MCF, the three classifications are crucial, important, and insignificant. Table 6 shows the ten most relevant variables for every two years of the simulation.

**Table 6.** Variable classification with Monte Carlo filtering.

Variable	Year				
	2017	2019	2021	2023	2025
III1 Batt_EV	crucial	crucial	crucial	crucial	important
Australia	insignificant	insignificant	insignificant	insignificant	insignificant
III3 Batt_Tbatt	crucial	crucial	crucial	crucial	crucial
II9 LCE_LiOH	crucial	crucial	important	important	important
II7 LiOH_Lub	important	crucial	crucial	important	insignificant
Argentina	insignificant	crucial	crucial	important	insignificant
I4 Solid Rock_LiOH	important	crucial	crucial	important	crucial

This classification considers ten variables every year. The variable classification changes per year are based on their relevance. Among all the variables, the following three variables were always considered to be crucial: the distribution of EV production (III1), the distribution of the material from batteries to traditional batteries (III3), and the distribution of material from lithium carbonate to lithium hydroxide (II9). As per Section 2.6, the simulations classify the variables considering an undersupply scenario. Figure 10 represents the classification of the 10,000 simulations using the crucial variables, where NB represents the EV undersupply scenario. This NB group features

simulations where supply is lower than specific demand. The upper figure shows the classification in 2021, and the lower figure shows the classification in 2025. The number of simulations that fit in the NB group in 2025 is larger than that in 2021.



**Figure 10.** Regionalization of variables III1, the distribution of the material from batteries to traditional batteries (III3), and the distribution of material from lithium carbonate to lithium hydroxide (II9) from the simulations for 2021 and 2025.

#### 4. Discussion

The lithium supply chain was modeled by introducing uncertainty into the material flow, unlike other material flow analyses in the literature. This study model used open-source documentation to include uncertainty in electric vehicle production. We compared the production uncertainty and demand from 2019 to 2025, which showed that the undersupply scenario is more probable in 2025 than in 2021, as presented in Figure 10. Other studies have estimated the supply versus the demand [49], but the present work interpreted the supply using uncertainty. The main contribution of our research is the use of an analysis of the lithium supply chain with uncertainty to discover the sensitivity and importance of the main variables that lead to an undersupply scenario. The results from Sections 3.1, 3.2, 3.3, and 3.4 demonstrate that considerable uncertainty exists in the EV production calculated using open source databases. The applied methodology classifies the variables under uncertainty in terms of their sensitivity and importance. The sensitivity indicates the impact

of the input variables (distribution variables and country's production) on the output variable (electric vehicle production). Note that this model uses sensitivity indices to quantify global sensitivity and uses Monte Carlo filtering to quantify the importance of the variables in a possible undersupply scenario [47].

Figure 11 compares the importance and sensibility of the variables from 2021 to 2025. MCF determines the critical variables in a process within a specific period. The results from Sections 3.5 and 3.6 were ultimately combined to select the variables. The importance (blue dots) of variables is related to the effect of the variables in an undersupply scenario. The sensibility (bar charts) is associated with the impact of the variables on the output variable, which is EV production in this case. The sensitivity indices represent the supply of lithium, whereas the importance compares this supply with a specific demand to determine the undersupply scenario. For the sensitivity indices, one variable has a much larger value than the rest of the variables, i.e., the flow from batteries to electric vehicles. This variable represents the output variable of the model; consequently, its sensitivity index is always higher than the rest of the variables. Figure 11 depicts the rest of the variables' sensitivity indices from 0 to 0.2 to observe how they change over the years. The variable that most drastically changed its sensitivity index was the production of Australia, which increased rapidly and made the production of electric vehicles sensitive to this variable. The production of traditional batteries affects the production of EVs because both of them use batteries as a source. The following variables experience minimum variation in their sensitivity indices: the production of Argentina, the lithium hydroxide produced from solid rock, the lithium hydroxide produced from lithium carbonate, and the lubricants produced from lithium hydroxide. This absence of variation means that these indices affect the output variable but do not change over the years. The present work expects that these sensitivity indices will continue at the same rate in the following years.

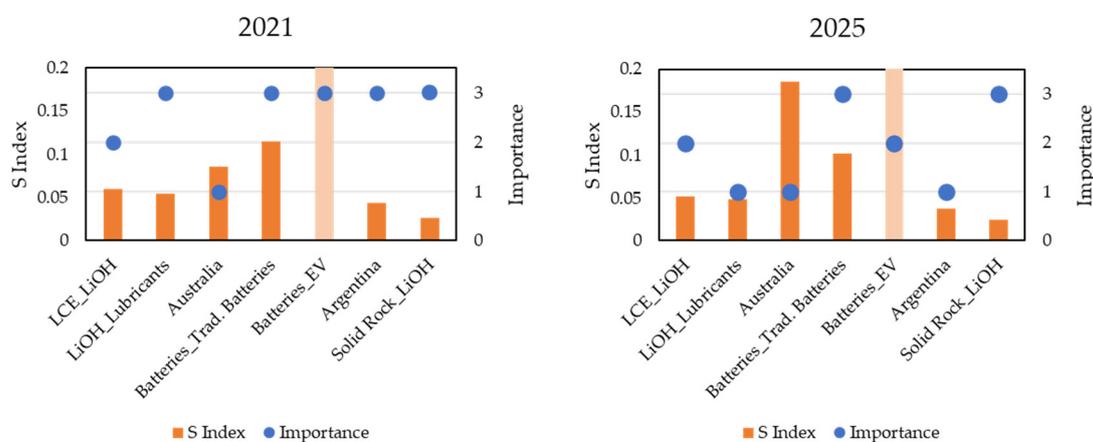


Figure 11. Sensitivity vs. importance in electric vehicle production in 2021 and 2025.

Moreover, on the one hand, Figure 11 shows the importance of the variables that lead to an undersupply scenario. This importance is assessed on a scale of insignificant (1), important (2), and crucial (3). Both the production of traditional batteries and the production of lithium hydroxide from solid rock have crucial importance in a future undersupply scenario. The lithium hydroxide converted from lithium carbonate is important in a future undersupply scenario. Indeed, this variable could lead to an undersupply scenario but not with the same importance as the two variables mentioned above. The production of lithium hydroxide from lithium carbonate maintains its importance over the years. This means that these variables will lead to a future undersupply scenario independent of the material flow.

On the other hand, some variables decrease their importance over the years, i.e., EV production importance decreases from crucial to important between 2021 and 2025. The lithium hydroxide used in the production of lubricants and Argentinian production experience a drastic change from crucial

to insignificant over time. Australian production maintains its insignificant importance for an undersupply scenario in the future.

## 5. Conclusions and Future Recommendations

In conclusion, stochastic modeling represents the global lithium supply chain under uncertainty and classifies the variables in the global lithium EV production in terms of importance and sensitivity. The importance and the sensitivity of each variable with uncertainty can vary with time; some variables have high importance or have high sensitivity index at the beginning, and then they decrease, and vice versa. A variable with a high sensitivity index at a given time, is not necessarily crucial to an undersupply scenario, i.e., EV production is the variable with the highest sensitivity index at the beginning, but its importance decreases over the years. The comparison of supply versus specific demand (calculated under uncertainty) showed that lithium hydroxide produced from lithium carbonate, lithium hydroxide produced from solid rock, and the production of traditional batteries are important and crucial variables that do not change over time. The production of traditional batteries is a critical variable in which uncertainty varies the EV production because it directly affects the EV production. Another critical variable, in an undersupply scenario, is the production of lithium hydroxide, which complements the variable of the lithium hydroxide produced from lithium carbonate. In this case, lithium hydroxide production is crucial to the EV production undersupply scenario.

Future research could consider more detailed sources of information, including not only uncertainty in the supply but also in the demand for lithium. Long-term lithium supply and demand could include uncertainty determined via the logistic, Richards, and Gompertz models [51].

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