Article

Proposed Model of Sustainable Construction Skills for Engineers in Chile

Hugo Valdés 1,*, Christian Correa 1 and Felipe Mellado 1,2

1 Centro de Innovación en Ingeniería Aplicada, Universidad Católica del Maule, Talca 3605, Chile; cncorrea@ucm.cl
2 School of Mechanical, Aerospace and Civil Engineering, University of Manchester, Pariser Building, Manchester M13 9PL, UK; felipe.mellado@manchester.ac.uk

* Correspondence: hvaldes@ucm.cl; Tel.: +56-712-203-541

Received: 6 August 2018; Accepted: 27 August 2018; Published: 30 August 2018

Abstract: The training of engineers in sustainable construction (SC) is becoming increasingly studied, since sustainable construction not only improves the quality of life of people, but also provides comprehensive solutions to the environmental problems we face today and thus takes care of the needs of future generations. This research is in line with the National Strategy for Sustainable Construction (NSSC) from the Chilean Government. One of the NSSC challenges is the training of engineers capable of adapting to the SC requirements. Although the competences in sustainability for the training of engineers has been discussed in other researchs, it has not been specifically in sustainable construction and it have not been grouped in a model that considers their degree of importance. The purpose of this article is to present a conceptual model can be used to design and evaluate engineering training programs in SC. The methodology to establish the skills and the proposed training model consists of three stages: Theoretical Phase, Methodological Phase and Validation Phase (surveys and interviews). 113 professionals who performed activities related to SC answered the survey. Interviews were conducted with five experts in training in different SC aspects. Three global skills are identified as: Sustainable Evaluation, Sustainable Construction Certification, and Sustainable Facility Management. In addition, the degree of importance of skills associated with these global skills was identified and assessed. There are five skills necessary for the future engineer, among them, two stand out: teamwork (collaborative) and ethics. Finally, the order of importance of the topics in SC is: energy, environment comfort, water, waste, and construction materials. A future investigation is recommended to apply the proposed conceptual model to current engineering training programs, both national and international.

Keywords: sustainable construction; conceptual model; competences and skills; engineering education; model of sustainable education

1. Introduction

The growing complexity of the construction industry forces professional engineers to evolve and adapt [1]. Currently, civil engineers must devise viable solutions that are affordable and in line with society’s aspirations, contributing to: economic growth, environment protection and a better quality of life. To achieve these objectives, the solutions must reach a balance in terms of: costs, benefits, quality and acceptability within the legislative framework, and involve the concepts of life cycle costs that represent both the economic viability of the engineering project and its long duration in terms of tangible and intangible environmental impacts [2]. Therefore, there is an urgent need to incorporate sustainability and social commitment into the engineering curriculum [3]. For this reason, many authors [4–10] have researched pedagogical strategies to
develop the competences and skills related to sustainability in engineering students. For example, de la Riva et al. [11] implemented a sustainability course for engineering students. They designed an innovative course combining lectures, workshops, and academic curricula with a character curriculum education, outdoor activities, and community works in a creative and stimulating academic learning. Helen Brain and Thomas [12] implemented Communicating Sustainability course explored the deeper meanings of sustainability, and students learned about their own beliefs and behaviors, their community, and how to act as professional change agents. The course was structured around exploring the theoretical foundations of sustainability, communication and conservation theories, and communication techniques. Forment et al. [13] created a knowledge base that brings together scientific articles, books, videos, compilations of data, experiences, etc., related to sustainability and knowledge areas associated with computer science engineering. This is a tool that should provide to the teacher accurate and useful information in the research task of finding links between her course and the “Sustainability and Social Commitment” skill. This article explores sustainability, specifically the sustainable construction area.

The new paradigm of sustainable construction (SC), the globalizing tendencies that are taking place in current societies and the need to face the increasing complexity and uncertainty present new challenges that require the acquisition of new skills in engineers of the building sector. SC is about creating and operating a healthy built environment based on resource efficiency and ecological design [14]. Its objective is to achieve a balance between the economic, social, and environmental dimensions (triple bottom line) [15]. The solutions that emphasize SC are: (a) the ecological materials used to reduce the material and energy demand in the building construction and operation [16–22], (b) to achieve the thermal comfort of the inhabited place [23–28] and (c) to achieve energy efficiency in buildings [29–34].

Today, the SC takes importance due to its contribution to tackle with climate change and its positive link with the efficient use of energy [16,35–38]. Governments have proposed various measures to support sustainability issues, energy efficiency and everything related to the environment [39–41]. Specifically, in Chile, in August 2012 a collaboration was established between four Ministries (Public Works Ministry, Housing and Urbanism Ministry, Energy Ministry and Environment Ministry) to coordinate promote, and publicize the SC in the country. This agreement establishes the guidelines to integrate the concept of sustainable development in construction and will serve to position the country at the regional level in 2025. The NSSC coordinates and links current energy and environmental plans that have been developed in parallel in different government agencies. In this sense, the strategy is established as a tool to coordinate the different actions, goals and objectives in the short, medium and long term. This strategy is composed of four areas that develop the priority issues for the SC advancement in the country: (a) Buildings and infrastructure with sustainability considerations to 2020, (b) Commitment by the Commercial, Public and Residential sector to reduce energy consumption by 12% (projected to 2020), (c) Reduction of 20% of greenhouse gases by the construction industry, based on projected emissions to 2020, (d) 10% of the energy generated by unconventional renewable sources by 2024 will be contributed by the construction sector [42]. In this sense, the authors contribution towards the NSSC is through the project called “Professional formation strengthening of engineers in sustainable construction and energy efficiency in the Maule región” This project allowed the execution of this research.

The inclusion of the concepts, criteria, and tools of the SC in the construction sector requires its dissemination and application by all the agents of the project-construction process. In this sense, the training of professionals and technicians in SC is fundamental. Although the sustainability issues are widespread, there is a lack of information on the role of engineers in sustainability [43]. Researchers have begun to develop, identify, and delineate key sustainability competencies [44–48].

According to Aznar and Ull [49], the term competence generates a change in the way of understanding the human learning. The definition of skills is a complex and diffuse concept with psychological roots [50] and linguistics [51]; Bunk [52], notes that being competent is the one who has
knowledge, skills, and attitudes necessary to practice a profession, can solve professional problems in an autonomous and flexible way and is qualified to collaborate in their professional environment and work organization. Several authors classify the skills [53–55]. The basic division of the skill types are: “knowledge”, “knowing how to do” and “knowing how to be” [53].

The competences and skills developed in the sustainability field in engineering students have been assessed by different authors [56–60]. Chandu and Kancharla [61] highlight the process of identifying the skills required for sustainability, problems in curriculum design, implementation and impediments for sustainability in engineering education. Thus, it is important to specify the study in the sustainable construction competences and skills.

Finally, based on the context of Chile, the aim of this article is to determine the engineer’s competences and to present a conceptual model to design engineering studies programs in SC. This model allows the formation of the new generations which is not a random process, but it will be based on a planning design and continuous improvement of the study programs. This work is divided into the sections: methods, results and conclusions. The methods explain the methodology for identifying competencies and skills in sustainable construction. The results analyse the sustainable construction area and a conceptual model involving competencies, skills and issues is proposed. The conclusions establish the conceptual model application and its projection for future research.

2. Methods

The proposed methodology (see Figure 1) to establish the skills and the SC formation model consists of three stages: Theoretical Phase, Methodology Phase and Validation Phase. The methodology is for SC training in higher education.

Stage 1 is based on a systematic literature review [62–64] to establish the SC concept and the preliminary skills. This search was made in Google Scholar, Scopus and Web of Science for the 2012–2017 period. The search strings used were “sustainable construction” or “green construction” used simultaneously with “competence” or “skill”. The search was filtered at the intersection of “sustainable construction” and “skill”. These words were searched in the title, keyword and abstract of articles published in peer-reviewed journals. A total of 52 articles were found. The 52 articles were read by two of the authors and categorized as relevant or irrelevant. A total of 32 articles were classified as irrelevant by the authors and were eliminated. From literature review, it was decided to use the SC concept by Kibert [14] to preliminarily guide the work with the experts in Stage 2.

In Stage 2, the SC model was constructed based on the execution of the method Developing a Curriculum (DACUM), since it aims to analyse the job position and the task to define the training curriculum [55,65]. The application of this method involved a facilitator and a committee of 15 expert workers from the construction area. These experts are a part of the academic, companies, and government. The matrix of the resulting profile is a detailed and graphic description of functions and works of the study were performed following the procedure (Figure 2) based on the steps established by the Center of Education and Training for Employment College of Education from Ohio State University, United States [66]. The DACUM method has been applied in engineering education in different countries, which is demonstrated by a search of the topics “DACUM” + “engineering” in Science Direct and scopus, resulting in at least 23 articles. Once the DACUM is done, the skills are determined with the methodology described by Tobón [67,68], where the skills are identified based on functional analysis. The criteria defined by Tobón [67,68] for the skills units description were followed. Then, a Conceptual Sustainable Construction skills model of professionals in the construction area is elaborated.
Finally, Stage 3, a survey of certified professionals on SC (Table 1) is performed to firm up the results of the DACUM methodology and the Conceptual Sustainable Construction skills model. The Housing and Urban Planning Service of the Chilean Government validate these certifiers in the SC area. The survey was sent to 449 certifiers. The number of surveys answered randomly was 113; of these, 65% corresponds to professionals who work in a company, 23% in government and 12% in universities. Self-employed certifiers were not considered since 45% of them have ceased to perform housing certifications and 55% are not permanently engaged in housing certification activity.
Therefore, the certifiers surveyed population is 138. The survey questions allow to correct and firm up the DACUM results, as well as to determine the degree of importance of: global competences, skills, advanced skills and topics. The degree of importance is based on a scale from 1 to the largest number of items, 1 being the least important and was not allowed to repeat the same value in another item.

The stratified sampling study and the survey exploratory factor analysis (EFA) with the internal consistency evaluation (Cronbach’s alpha) was carried out by using the SPSS v22 software. This process was performed first, to show that the sample of respondents is representative and second, to show the survey reliability. The population segment in the stratified sample is determined by the location the surveyed professionals perform their sustainable construction tasks. The EFA analysis considered the graphical criteria in the orthogonal rotation (Varimax) and the Kaiser criteria (eigenvalue > 1).

Table 1. Profile of the professionals surveyed and interviewed.

<table>
<thead>
<tr>
<th>Professional Function</th>
<th>Professional Profile</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>Professional title of: Architect or Civil Constructor or Civil Engineer or another related specialties.</td>
</tr>
<tr>
<td></td>
<td>At least years as an evaluator or consultant of Energy efficiency by the Housing and Urbanism Ministry, Chile [42]</td>
</tr>
<tr>
<td></td>
<td>Evaluator or Advisor in Sustainable Building Certification [42]</td>
</tr>
<tr>
<td>Surveys</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Professional title: Civil Engineer or other related specialties.</td>
</tr>
<tr>
<td></td>
<td>At least years as an evaluator or consultant of Energy efficiency by the Housing and Urbanism Ministry, Chile [31] and/or evaluator or Advisor in Sustainable Building Certification [42].</td>
</tr>
<tr>
<td></td>
<td>Experience in university teaching in the area of SC.</td>
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<tr>
<td></td>
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<td>Interviewed</td>
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Additionally, the survey validated the subskills (Table 2) that will translate into learning units in SC. Many of these sub-skills are at the intermediate and higher levels of knowledge, e.g., analyse, evaluate, explain, apply, optimize and management. This is the level of knowledge in sustainable construction that higher education trained engineers are expected to achieve. Then, five interviews to experts in the area are performed (Table 1) to correct the details of the proposed conceptual model. The interviews were semi-structured, as defined by Hernández et al. [69], since it is better to collect information that largely facilitates feedback. These interviews lasted at least 30 min. The willingness of the experts to share their knowledge to establish the skills and competences is appreciated.

Table 2. List of subskills needed for training in SC.

<table>
<thead>
<tr>
<th>Feasibility Assessment</th>
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<tbody>
<tr>
<td>1. Evaluate the economy of construction projects using quantifiable financial tools, calculating the benefits of future remuneration.</td>
</tr>
<tr>
<td>2. Measure lighting levels in enclosures using tools that help in their function, to study the future incorporation of natural light, helping the building’s economy.</td>
</tr>
<tr>
<td>3. Use of techniques for the calculation of thermal transmittances of buildings, in order to achieve the buildings’ thermal insulation, the reduction of financial resources and the use of energy by non-renewable sources.</td>
</tr>
<tr>
<td>4. Study the incorporation of waste treatment plans, making better use of available resources, in order to avoid excessive pollution of the environment.</td>
</tr>
<tr>
<td>5. Relate all stages of the project, economic, social and environmental viability of construction projects, complying with the basis of SC.</td>
</tr>
<tr>
<td>6. Perform calculations of the project’s energy demands, for all project stages, quantifying the use of energy and having a base on over consumption.</td>
</tr>
<tr>
<td>7. Study projects considering the sustainable solutions to optimize and achieve efficiency.</td>
</tr>
<tr>
<td>8. Evaluate the project, considering all the relevant information, optimizing the search for information and eliminating unnecessary phases that do not contribute to the final objective.</td>
</tr>
</tbody>
</table>
### Table 2. Cont.

#### Design

1. Apply methods and techniques of envelope design, using current thermal regulations and software that facilitate calculations.
2. Evaluate the rainwater recollection and reuse, for saving money and natural recourses, through techniques that facilitate it.
3. Analyze the surroundings and location of buildings, evaluating the use of solar energy or other passive elements, to maximize the available natural resources.
4. Analyze the life building life cycle in early project stages, considering the environment’s influence and its use, thus determining its behavior in the short and long term.
5. Study materials, techniques, and technologies, demonstrating knowledge of them when designing to obtain sustainable solutions.
6. Apply the current regulations in sustainable projects, considering proper construction practices to comply with comfort and quality standards.
7. Apply bioclimatic concepts, such as solar capture, passive conditioning techniques, and heat transfer in buildings in order to use and maximize solar energy and air currents.
8. Perform the baseline for a project, using the necessary information, in order to compare the expected results with the real ones.
9. Evaluate the incorporation of non-conventional renewable energy in replacement of fossil fuels, in order to avoid the emission of greenhouse gases.
10. Apply topographical concepts to develop planimetries in a project, and thus, facilitate the work execution.

#### Planning Construction

1. Obtain knowledge about national energy certification procedures and public building califications, through the study of manuals or guides to later, achieve energy savings in homes and constructive processes in general.
2. Apply high certification parameters in materials or validate them against foreign certifications to obtain a high material quality.
3. Prepare reports for the certification of materials and/or housing, clearly establishing the conditions in which they are presented.
4. Plan activities to obtain certification of materials and/or housing, improving the quality of them, thus reaching the desired product.
5. Study technical certifications to meet all the variables and elements requested by the client.
6. Apply the necessary procedures for the material certification using sustainable systems in conjunction with the corresponding regulations.

#### Execution Construction Process

1. Apply internationally standardized procedures to construction sites with energy efficiency, to increase the construction quality.
2. Understand the proper construction techniques for sustainable projects, applying a degree of efficiency that saves resources, and demonstrates quality and durability over time.
3. Incorporate sustainable procedures in the execution stages of the work, reducing energy used, resources and/or waste and with this the construction costs of the work.
4. Adequately explain the properties of the materials, techniques and technologies involved in the project, thus avoiding errors and delays in the execution of the works.
5. Establish organization charts or schedules thus helping the order in execution, in order to maintain the determined deadlines.
Table 2. Cont.

<table>
<thead>
<tr>
<th>Technical Inspection</th>
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<tbody>
<tr>
<td>1. Implementing international protocols for measuring sustainable construction buildings, either under implementation or completed, for to evaluate processes and construction techniques used.</td>
</tr>
<tr>
<td>2. Use of verification and measurement instruments to study the project energy savings considering the applied improvements related to sustainability.</td>
</tr>
<tr>
<td>3. Evaluate the quality of the projects related to sustainable, through previously established parameters, reviewing their execution and compliance with materials, verifying that the final product is according to the design.</td>
</tr>
<tr>
<td>4. Understand regulations related to SC, in order to have knowledge of the project requirements.</td>
</tr>
<tr>
<td>5. Knowledge about the installation processes of materials and energy efficiency systems, facilitating technical inspections.</td>
</tr>
<tr>
<td>6. Visit periodically the work places for inspection. This way, the progress made can be easily seen and potential future difficulties may be foreseen.</td>
</tr>
<tr>
<td>7. Prepare technical inspection reports determining the current status of the work to take action when necessary, and to maintain communication between professionals.</td>
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<table>
<thead>
<tr>
<th>Reuse and Renovation</th>
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<tbody>
<tr>
<td>1. Plan the maintenance activities related to environmental quality and energy efficiency.</td>
</tr>
<tr>
<td>2. Understand the market tendencies in respect to environmental quality and energy efficiency to achieve the building comfort conditions.</td>
</tr>
<tr>
<td>3. Apply the corresponding measures to ensure that the operating variables related to environmental quality and energy efficiency are constantly improving.</td>
</tr>
<tr>
<td>4. Control operating variables related to environmental quality and energy efficiency to constantly improve thermal comfort.</td>
</tr>
<tr>
<td>5. Develop policies for continuous improvement applied at any stage of a project to encourage sustainable buildings.</td>
</tr>
<tr>
<td>6. Reuse and/or recycle the different types of resources used on SC projects.</td>
</tr>
<tr>
<td>7. Organize the available resources, taking into account financial and material constraints, throughout the project to achieve efficient results.</td>
</tr>
<tr>
<td>8. Optimize the use of non-conventional renewable energy to reduce annual consumption.</td>
</tr>
<tr>
<td>9. Control drinking and irrigation water consumption, reducing it by 20%.</td>
</tr>
<tr>
<td>10. Include entities involved in the field of construction, using the idea of sustainability, to propagate its development.</td>
</tr>
<tr>
<td>11. Development of SC as a marketing product, demonstrating its advantages in the long-term construction economy.</td>
</tr>
</tbody>
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<table>
<thead>
<tr>
<th>Demolition</th>
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<tbody>
<tr>
<td>1. Demolition plan of the building to complete the life cycle of the project.</td>
</tr>
<tr>
<td>2. Consider the mitigation measures to avoid contamination by discarded materials.</td>
</tr>
<tr>
<td>3. Prepare reports on measures taken to avoid environmental contamination in the demolition.</td>
</tr>
<tr>
<td>4. Manage the possible reuse of the building instead of demolishing it to minimize the impact caused by pollution.</td>
</tr>
</tbody>
</table>

3. Results

In higher education, engineers must be trained in SC with a clear and precise conceptual basis. Thus, it is vital to consolidate an extensive bibliographic review of the subject. Figure 3 shows the accessed number of publications related to the topic. Based on the literature review, the SC definition considered by Kibert [70] is: the creation process and responsible management of a healthy built environment based on ecological principles and resource efficiency. This is reinforced by Shen et al. [15] that the SC aims the triple bottom line. Figure 4 represents a conceptual map that was developed with the information collected from the literature review.
Figure 3. Publications searched in (a) scholar, (b) scopus and WoS. Search topics: sustainable construction (SC), green construction (GC), competences (c) and skill (s).

Thus, in the conceptual map, seven SC principles are highlighted: Reduce resource consumption (reduce), Reuse resources (reuse), Use recyclable resources (recycle), Protect nature (nature), Eliminate toxics (toxics), Apply life-cycle costing (economics) and Focus on quality (quality); they are applied to the entire construction life cycle (see Figure 5) [71] in order to minimize the necessary resources (land, materials, water, energy and ecosystems) in the creation and operation of the built environment [70].

Figure 4. Sustainable construction conceptual map.

In the life cycle, the innovation and technology transfer are the key factor in terms of commercial success and to introduce sustainability within the administration and therefore, within the companies’ strategic objectives and decision making [72,73]. Technology innovation and transfer allows consultant and construction companies to incorporate into their activities, the principles and tools for their communities’ sustainable development.
Management of a healthy built environment and sustainable management of a construction project requires project managers to be transformed into sustainable development specialists and act as partners and stakeholders pairs (stakeholder) [74]. Thus, the management and creation of a healthy built environment implies more than a design for the environment; it must integrate social, economic, local, and regional aspects. Achieving a healthy environment based on the efficiency of resources in the SC requires considering local regional variables due to the differences in the economic development and quality of life of the communities. Mainly, it is necessary to evaluate the characteristics of the inhabited place and its integration with the community to optimize the use of resources and eco-efficiency ensuring the proposed infrastructure’s quality, economy and durability throughout the life cycle (see Figure 5) [29,35,75,76]. Thus, offering opportunities for participation and self-identity expression over large-scale consumption of standardized product [77]. The study of feasibility, as part of the project, should allow a greater focus on methods and tools that improve project quality, safety performance and the environment [15]. In consequence, project sustainable management must guarantee the delivery of profitable, fair, transparent, safe, ethical and environmentally friendly projects, with the objective to achieve a product that is socially and environmentally acceptable throughout its lifecycle and at the same time obtaining competitive advantage and economic benefits for construction companies [15].

Boveas and Perez-Belis [78] mention three typical aspects for optimizing the product ecological design process: (a) incorporate the environmental aspects to the product and to the development process from the beginning; (b) focus on the life cycle; and (c) multicriteria approach, given that the environmental and traditional criteria must be considered simultaneously. Therefore, for the sustainable materialization of a work, it is required: reduce the impact on the extraction of energy resources and raw materials, consider the construction conditions to ensure that a minimum environmental impact, the structure’s durability, the aptitude for deconstruction, efficient construction logistics, safe working conditions and reducing construction pollution in the workplace and its surroundings [79].

On the other hand, a SC is expected by balancing a triple base model. This means that the companies must adopt a broader, longer-term vision that allows them to be moved from a transactional mindset to a trust-based development, which is mutually beneficial and lasting relationships with the internal key and external stakeholders [80].

Given the information gathered in the literature review that was consolidated in the conceptual map (see Figure 4), the necessary skills needed in SC were identified. Then, the DACUM method is performed, complying with what was described by Borges et al. [81]: the expert workers can describe and define their work/occupation more accurately than anyone else and all tasks, to perform

Figure 5. Outline of the sustainable life cycle of construction project.
them correctly, demand the use of certain knowledge, skills, tools, and positive workers’ behavior. The DACUM method determined: (1) the key mission or proposal for the area studied: “Train engineers to perform the necessary skills in the SC area, based on the updated theoretical framework and legal framework”, (2) the first level functions that the professionals must perform to achieve that purpose (Table 3) and the related functions classified as successive levels. Then, each generated skill from the functions that answer the questions: What is needed to fulfill it? Or How can it be achieved? For a higher level of competition. The skills are written using Bloom’s taxonomy [82]. Once the DACUM method is done, it is validated with expert surveys and interviews with specialists. This information together with the valid test can be defined as: the global competences, skills, sub-skills, advanced abilities and priority issues (Figure 6).

**Table 3. Engineers’ functions in sustainable construction.**

<table>
<thead>
<tr>
<th>Function</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>I</td>
<td>Design projects that contain concepts of energy efficiency and SC.</td>
</tr>
<tr>
<td>II</td>
<td>Evaluation of SC projects.</td>
</tr>
<tr>
<td>III</td>
<td>Execute SC works.</td>
</tr>
<tr>
<td>IV</td>
<td>Technical work inspection (SC)</td>
</tr>
<tr>
<td>V</td>
<td>Certify SC.</td>
</tr>
<tr>
<td>VI</td>
<td>Integrate the technical disciplines of SC at any stage of the project’s life cycle.</td>
</tr>
<tr>
<td>VII</td>
<td>Manage SC businesses.</td>
</tr>
<tr>
<td>VIII</td>
<td>Advice on energy efficiency for buildings with emphasis on real estate value.</td>
</tr>
<tr>
<td>IX</td>
<td>Support the formulation and improvement of regulations.</td>
</tr>
<tr>
<td>X</td>
<td>Exercise research and innovation (R &amp; D &amp; i).</td>
</tr>
<tr>
<td>XI</td>
<td>Sustainably extend the life cycle of the works.</td>
</tr>
<tr>
<td>XII</td>
<td>Execute the demolition of the existing infrastructure in a sustainable way.</td>
</tr>
</tbody>
</table>

![Figure 6. A conceptual model for planning SC programs for engineering.](image-url)

As result of the DACUM, surveys and interviews determine the three global competences (Sustainable Evaluation, Sustainable Construction Certification and Sustainable Facility Management) that are developed during the sustainable life cycle of the Construction project. Each global competition corresponds to one phase of the project’s life cycle. The sustainable evaluation stage considers the project’s conception, design using sustainability criteria, compliance assessment with sustainability criteria and its acceptance by the client. 68% of the respondents assigned the highest rating. The following stage (Sustainable Construction Certification) begins with the planning,
materialization and sustainable certification of the infrastructure. Finally, the operation, maintenance and deconstruction of the building must be performed maintaining the sustainable development criteria. During each of these stages, the engineer must use technology innovation and transfer. All these stages are cyclical and end with the client and interested parties’ acceptance of the product of each phase. Finally, the construction professionals that meet the sustainability requirements must use advanced skills and master the issues of: energy, environment comfort, water, waste and building materials.

Tables 4 and 5 describe the global competences and skills respectively, as determined in this research. The structure of description is based on the methodology described by Tobón [67,68]. The subskills are presented in Table 2.

**Table 4.** Description of global competences in SC.

<table>
<thead>
<tr>
<th>Global Competences</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sustainable Evaluation</td>
<td>Evaluate the construction projects using sustainable criteria of viability in the implementation and operation of the building.</td>
</tr>
<tr>
<td>Sustainable Construction Certification</td>
<td>Judge the construction projects based on the application on the technical knowledge, SC systems and procedures in compliance with Chilean norms, regulations and laws.</td>
</tr>
<tr>
<td>Sustainable Facility Management</td>
<td>Manage the last stage of the life cycle of a construction Project to achieve the triple bottom line and the 7 sustainable principles.</td>
</tr>
</tbody>
</table>

**Table 5.** Sustainable construction skills for engineers.

<table>
<thead>
<tr>
<th>Feasibility Assessment</th>
<th>Evaluate the construction projects’ feasibility using economy criteria, environmental norms, laws, regulations and the project’s acceptance by the community</th>
</tr>
</thead>
<tbody>
<tr>
<td>Design</td>
<td>Design construction projects applying energy efficiency concepts in conjunction with the regulations and the technical specifications, demonstrating knowledge of materials, techniques and technologies of sustainable design, ensuring the optimum development of the task, for the benefit of the environment and social surroundings.</td>
</tr>
<tr>
<td>Planning Construction</td>
<td>Plan resources and labor, prioritizing the optimal use of materials, demonstrating economic benefits that can be obtained through continuous improvements in the execution of projects, thus generating greater sustainable viability projects.</td>
</tr>
<tr>
<td>Execution Construction Process</td>
<td>Execute SC labor, applying internationally standardized quality procedures, adequate SC techniques and procedures in all phases of labor, demonstrating knowledge and achieving the schedule; in order to help the environment, society and economy of the labor itself.</td>
</tr>
<tr>
<td>Technical Inspection</td>
<td>Preform sustainable technical labor inspection through the knowledge of current norms and applying measurements and verification instruments, visiting the sites and preparing reports about the status, in order to ensure good labor quality.</td>
</tr>
<tr>
<td>Reuse and Renovation</td>
<td>Plan the reuse of resources involved in the Project to meet the seven principles, balancing the social, economic and environmental aspects.</td>
</tr>
<tr>
<td>Demolition</td>
<td>Establish the closure of the construction project based on sustainable decision criteria to contribute to the society sustainable development.</td>
</tr>
</tbody>
</table>

The statistical analysis segments examined were: enterprise, government and universities, with a population size of 91, 27 and 20, respectively. Then, considering a 95% confidence level, the margin errors for business, government and universities are 5.2%, 3% and 10%, respectively; resulting in a total error margin of 5.3%. On the other hand, the exploratory factor analysis of major components found 7 categories which represent skills. In all skills the correlation coefficient was higher than 0.89 in the interobserver reliability and higher than 0.82 in intra-observer reliability. In the Design, Feasibility assessment and Execution construction process skills high correlations were found, except for
the items: “Use of techniques for the calculation of thermal transmittances of buildings, in order to achieve the buildings' thermal insulation, the reduction of financial resources and the use of energy by non-renewable sources” and “Apply the current regulations in sustainable projects, considering proper construction practices to comply with comfort and quality standards”, these were more related to the Design and Technical Inspection skills. In the global competences, the analysis made it possible to differentiate these. Finally, the internal consistency (Cronbach’s alpha) evaluation was higher than 0.75 for all items.

Figure 7 describes the degree of importance of the global competences and skills. These results emerge from the survey of professionals related to SC. Sustainable assessment should be addressed with greater emphasis in the curriculum. This is because engineering training in higher education focuses on project design and evaluation. In this case the feasibility assessment was more important than the design. Further, the global competition for sustainable construction allows the engineer to carry out energy assessments of homes as presented by some authors [83,84].

![Figure 7. Degree of importance of the global competences and skills.](image)

On one hand, advanced skills and their degree of importance were established according to all the professionals involved in the DACUM, surveys and interviews (Figure 8). Interdisciplinary integration that must be addressed with greater emphasis in the program is observed. This is because the professionals mainly involved in SC are architects, engineers, and technicians of different specialties: electricity, hydraulic, construction, chemical, mechanical and industrial. On the other hand, ethics become important because a professional with values and awareness of his/her contribution to SC in current environmental context is expected. For example in the area of sustainability, Seager and Selinger [85] described the challenge of sustainability ethics education and discusses a new initiative in the Rochester Institute of Technology regarding ethics education. Royal and Donnell [86] conclude that the role of education is instrumental in creating a community of practice which uses sustainability principles as a basis for investment decision making amongst business students, who will be the next generation of executives and financial analysts.

The issues defined by the professionals consulted were: energy, environmental comfort, water, waste and construction materials (Figure 9). All of this, according to what is proposed by the different sustainable building certification methodologies: Building Research Establishment Environmental Assessment Methodology (BREEAM), Leadership in Energy and Environmental Design (LEED), Comprehensive Assessment System for Built Environment Efficiency (CASBEE), Green Globes, among others. Energy turns out to be basic theme of SC for the professionals in this study, it must ensure that projects (at different levels) consume minimal power or generate maximum energy through
non-conventional renewable energies. Therefore, the professional must have knowledge in heat transfer and thermodynamics. Then, there is the environmental comfort that is of great importance, since SC professionals must achieve a healthy built environment, based on the room’s air that meets the temperature and humidity limits defined as thermal comfort, along with adequate ventilation, acoustic insulation and brightness. Lastly, the water issue is approached from a perspective of optimal resource use, avoiding contamination. On the other hand, a professional must be trained to avoid generating non-recyclable waste and devise alternatives for the reuse of waste linked to a construction project. The latter ratifies what was published by Gomez-Soberon et al. [87]. Finally, a topic that cannot be left out is the construction materials, since the professional must be able to use them efficiently and innovate in new materials [88–90] that can improve the envelope of constructions that tends to adiabatic building.

![Figure 8. Degree of importance of the advance skills.](image1)

![Figure 9. Degree of importance of the relevant themes.](image2)

4. Discussions

The methodology followed in this work responds to what was reported by Vásquez [91]: the construction skills cannot be performed in isolation, but it must be done from a flexible and permanent...
education, from an explicit theory of cognition, within the conceptual institution framework, in a cultural, social, political and economic environment.

The Sustainable Project Design global competence is the most important. Continuing in the order of importance is construction and operations management. Training engineers in SC must cover the entire life cycle, corroborating what has been described by other authors [2,41,43,92]. In addition, training in SC must be based on the incorporation of economic, social and environmental dimensions (triple bottom line) in projects. This is achieved with the early, articulated and integrated inclusion, aimed at stimulating critical thinking in systemic interaction of environmental, social, and economic factors; and the need to commit to sustainable development [43,92–96]. The latter being articulated with advanced skills.

According to advanced skills in this research, it is expected that the professionals trained in SC must be able to Work in a Team in a collaborative way, since SC projects consider the contribution of different specialties, such as, for example: civil, electrical, mechanical, chemical, hydraulic, and economical works. The intervals of the results of the degree of importance of: teamwork in a collaborative and ethical way, cross paths. This is consistent with what was answered in the personal interviews with the experts, since they emphasized that both advanced skills must be synergistic.

Five relevant issues that should be treated according to the level of skill required, within the importance detected in this research are declared. All of these issues are in accordance with the different sustainable building certification methodologies (BREEAM, LEED, CASBEE, Green Globes, among others). The Energy topic is considered of greater importance because the main purpose of SC is to optimize the energy use without compromising quality of life, which is why Thermal Comfort was the second relevant issue.

It is proposed that the training of engineers in SC should be based on the courses: Design, Feasibility Assessment, Technical Inspection, Execution Construction Process, Planning Construction, Reuse and Renovation and Demolition. Each of these courses should address issues of: Energy, environmental comfort, water, wastes and construction materials. In addition, consider transversal training in: Interdisciplinary integration, ethics, creativity and innovation, communication and negotiation and empathy with stakeholders. The contents and activities of the courses must be based on the sub competences set out in Table 2. All the above according to the degree of importance detected in this research.

Finally, technology innovation and transfer must be present in all SC training, because during the course of all the research stages, the need to train engineering capable of adapting to current engineering challenges appeared. This study reaffirms what Yepes [1] described: the growing complexity of the construction industry forces professional engineers to evolve and adapt.

5. Conclusions

The role of the engineer in SC goes beyond the realization of construction projects. The engineer must be involved from the feasibility study of an idea to the work’s deconstruction, planning the reuse of resources. Therefore, the training of engineers is of vital importance. This article provides guidelines to be followed by any higher education institution that trains engineers in sustainable construction. The degrees of importance of: the themes, advanced skills and global competences for the training of engineers in sustainable construction are presented.

The skills obtained with the methodology followed in this investigation, represent the construction areas in which engineers can evolve as professionals. The most important global competence for an engineer is Sustainable Project Design. Then, as part of this global competition, the Sustainable Feasibility Assessment becomes important. A project that has a high quality design will avoid serious errors in later stages. All this considering the seven principles and the balance between social, economic and environmental aspects.

Advanced skills should developed by the engineering study programs for SC according to the order of least importance are: teamwork in a collaborative way, ethics, creativity and innovation,
communication and negotiation skills and empathy with stakeholders. Note that the results validate that collaborative teamwork must be performed synergistically with ethics.

The training of the engineer in SC should consider the five major issues. The results allowed ordering them from greatest to least importance: energy thermal comfort, water, waste and construction materials. Emphasize that energy and comfort issues should be addressed in a synergistic manner for building studies.

Finally, in terms of future research, the evaluation with the proposed model of the study programs of the universities with the best Qs ranking is considered. The breadth and depth to address global competencies, skills and relevant issues will be measured. In addition, it is expected to determine the detailed contents of a program study for engineer training in SC.

SC should be considered of utmost importance in the current training of Chilean engineers. In the immediate future, it must be fully included in the curriculum. A future investigation is recommended to apply the proposed conceptual model to current engineering training programs, both national and international.

Author Contributions: Investigation, H.V. and C.C.; Writing-Review, F.M.

Funding: This research was funded by Agencia chilena de Eficiencia Energetica (AChEE) with project “Fortalecimiento de la formación en Construcción sustentable y Eficiencia Energetica” and the APC was funded by Universidad Catolica del Maule.

Acknowledgments: Thanks to Agencia chilena de Eficiencia Energetica for the funded delivered in project: “Fortalecimiento de la formación en Construcción sustentable y Eficiencia Energetica”. This was used to carry out this research. We would also like to thank all the professionals who participated in the DACUM, surveys and interviews.

Conflicts of Interest: The authors declare no conflict of interest. The funders had no role in the design of the study; in the collection, analyses, or interpretation of data; in the writing of the manuscript, and in the decision to publish the results.

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